

PMI PMP

PMI PROJECT MANAGEMENT CERTIFICATION QUESTIONS & ANSWERS

Exam Summary – Syllabus – Questions

PMP

PMI Project Management Professional (PMP)

180 Questions Exam – Duration of 240 Minutes

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Table of Contents

Know Your PMP Certification Well:	3
PMI PMP Project Management Certification Details:	3
PMP Syllabus:	4
People - 42%	4
Process - 50%	6
Business Environment - 8%	8
PMI PMP Sample Questions:	9
Study Guide to Crack PMI Project Management PMP Exam:	12

Know Your PMP Certification Well:

The PMP is best suitable for candidates who want to gain knowledge in the PMI Project Management. Before you start your PMP preparation you may struggle to get all the crucial Project Management materials like PMP syllabus, sample questions, study guide.

But don't worry the PMP PDF is here to help you prepare in a stress free manner.

The PDF is a combination of all your queries like-

- What is in the PMP syllabus?
- How many questions are there in the PMP exam?
- Which Practice test would help me to pass the PMP exam at the first attempt?

Passing the PMP exam makes you PMI Project Management Professional (PMP). Having the Project Management certification opens multiple opportunities for you. You can grab a new job, get a higher salary or simply get recognition within your current organization.

PMI PMP Project Management Certification Details:

Exam Name	Project Management Professional
Exam Code	PMP
Exam Fee Member	USD \$ 405.00
Exam Fee Non-member	USD \$ 555.00
Exam Duration	240 Minutes
Number of Questions	200
Passing Score	Above Target / Target / Below Target / Needs Improvement
Format	Multiple Choice Questions
Books / Trainings	Handbook
Schedule Exam	Apply Now
Sample Questions	PMI PMP Exam Sample Questions and Answers
Practice Exam	PMI Project Management Professional (PMP) Practice Test

PMP Syllabus:

Domain	Details
People - 42%	
Task 1	Manage conflict <ul style="list-style-type: none"> • Interpret the source and stage of the conflict • Analyze the context for the conflict • Evaluate/recommend/reconcile the appropriate conflict resolution solution
Task 2	Lead a team <ul style="list-style-type: none"> • Set a clear vision and mission • Support diversity and inclusion (e.g., behavior types, thought process) • Value servant leadership (e.g., relate the tenets of servant leadership to the team) • Determine an appropriate leadership style (e.g., directive, collaborative) • Inspire, motivate, and influence team members/stakeholders (e.g., team contract, social contract, reward system) • Analyze team members and stakeholders' influence • Distinguish various options to lead various team members and stakeholders
Task 3	Support team performance <ul style="list-style-type: none"> • Appraise team member performance against key performance indicators • Support and recognize team member growth and development • Determine appropriate feedback approach • Verify performance improvements
Task 4	Empower team members and stakeholders <ul style="list-style-type: none"> • Organize around team strengths • Support team task accountability • Evaluate demonstration of task accountability • Determine and bestow level(s) of decision-making authority
Task 5	Ensure team members/stakeholders are adequately trained <ul style="list-style-type: none"> • Determine required competencies and elements of training • Determine training options based on training needs • Allocate resources for training

	<ul style="list-style-type: none"> • Measure training outcomes
Task 6	<p>Build a team</p> <ul style="list-style-type: none"> • Appraise stakeholder skills • Deduce project resource requirements • Continuously assess and refresh team skills to meet project needs • Maintain team and knowledge transfer
Task 7	<p>Address and remove impediments, obstacles, and blockers for the team</p> <ul style="list-style-type: none"> • Determine critical impediments, obstacles, and blockers for the team • Prioritize critical impediments, obstacles, and blockers for the team • Use network to implement solutions to remove impediments, obstacles, and blockers for the team • Re-assess continually to ensure impediments, obstacles, and blockers for the team are being addressed
Task 8	<p>Negotiate project agreements</p> <ul style="list-style-type: none"> • Analyze the bounds of the negotiations for agreement • Assess priorities and determine ultimate objective(s) • Verify objective(s) of the project agreement is met • Participate in agreement negotiations • Determine a negotiation strategy
Task 9	<p>Collaborate with stakeholders</p> <ul style="list-style-type: none"> • Evaluate engagement needs for stakeholders • Optimize alignment between stakeholder needs, expectations, and project objectives • Build trust and influence stakeholders to accomplish project objectives
Task 10	<p>Build shared understanding</p> <ul style="list-style-type: none"> • Break down situation to identify the root cause of a misunderstanding • Survey all necessary parties to reach consensus • Support outcome of parties' agreement • Investigate potential misunderstandings
Task 11	<p>Engage and support virtual teams</p> <ul style="list-style-type: none"> • Examine virtual team member needs (e.g., environment, geography, culture, global, etc.) • Investigate alternatives (e.g., communication tools, colocation) for virtual team member engagement • Implement options for virtual team member engagement • Continually evaluate effectiveness of virtual team member engagement

Task 12	<p>Define team ground rules</p> <ul style="list-style-type: none"> • Communicate organizational principles with team and external stakeholders • Establish an environment that fosters adherence to the ground rules • Manage and rectify ground rule violations
Task 13	<p>Mentor relevant stakeholders</p> <ul style="list-style-type: none"> • Allocate the time to mentoring • Recognize and act on mentoring opportunities
Task 14	<p>Promote team performance through the application of emotional intelligence</p> <ul style="list-style-type: none"> • Assess behavior through the use of personality indicators • Analyze personality indicators and adjust to the emotional needs of key project stakeholders
<p>Process - 50%</p>	
Task 1	<p>Execute project with the urgency required to deliver business value</p> <ul style="list-style-type: none"> • Assess opportunities to deliver value incrementally • Examine the business value throughout the project • Support the team to subdivide project tasks as necessary to find the minimum viable product
Task 2	<p>Manage communications</p> <ul style="list-style-type: none"> • Analyze communication needs of all stakeholders • Determine communication methods, channels, frequency, and level of detail for all stakeholders • Communicate project information and updates effectively • Confirm communication is understood and feedback is received
Task 3	<p>Assess and manage risks</p> <ul style="list-style-type: none"> • Determine risk management options • Iteratively assess and prioritize risks
Task 4	<p>Engage stakeholders</p> <ul style="list-style-type: none"> • Analyze stakeholders (e.g., power interest grid, influence, impact) • Categorize stakeholders • Engage stakeholders by category • Develop, execute, and validate a strategy for stakeholder engagement
Task 5	<p>Plan and manage budget and resources</p> <ul style="list-style-type: none"> • Estimate budgetary needs based on the scope of the project and lessons learned from past projects

	<ul style="list-style-type: none"> • Anticipate future budget challenges • Monitor budget variations and work with governance process to adjust as necessary • Plan and manage resources
Task 6	<p>Plan and manage schedule</p> <ul style="list-style-type: none"> • Estimate project tasks (milestones, dependencies, story points) • Utilize benchmarks and historical data • Prepare schedule based on methodology • Measure ongoing progress based on methodology • Modify schedule, as needed, based on methodology • Coordinate with other projects and other operations
Task 7	<p>Plan and manage quality of products/deliverables</p> <ul style="list-style-type: none"> • Determine quality standard required for project deliverables • Recommend options for improvement based on quality gaps • Continually survey project deliverable quality
Task 8	<p>Plan and manage scope</p> <ul style="list-style-type: none"> • Determine and prioritize requirements • Break down scope (e.g., WBS, backlog) • Monitor and validate scope
Task 9	<p>Integrate project planning activities</p> <ul style="list-style-type: none"> • Consolidate the project/phase plans • Assess consolidated project plans for dependencies, gaps, and continued business value • Analyze the data collected • Collect and analyze data to make informed project decisions • Determine critical information requirements
Task 10	<p>Manage project changes</p> <ul style="list-style-type: none"> • Anticipate and embrace the need for change (e.g., follow change management practices) • Determine strategy to handle change • Execute change management strategy according to the methodology • Determine a change response to move the project forward
Task 11	<p>Plan and manage procurement</p> <ul style="list-style-type: none"> • Define resource requirements and needs • Communicate resource requirements • Manage suppliers/contracts • Plan and manage procurement strategy • Develop a delivery solution

Task 12	<p>Manage project artifacts</p> <ul style="list-style-type: none"> • Determine the requirements (what, when, where, who, etc.) for managing the project artifacts • Validate that the project information is kept up to date (i.e., version control) and accessible to all stakeholders • Continually assess the effectiveness of the management of the project artifacts
Task 13	<p>Determine appropriate project methodology/methods and practices</p> <ul style="list-style-type: none"> • Assess project needs, complexity, and magnitude • Recommend project execution strategy (e.g., contracting, finance) • Recommend a project methodology/approach (i.e., predictive, agile, hybrid) • Use iterative, incremental practices throughout the project life cycle (e.g., lessons learned, stakeholder engagement, risk)
Task 14	<p>Establish project governance structure</p> <ul style="list-style-type: none"> • Determine appropriate governance for a project (e.g., replicate organizational governance) • Define escalation paths and thresholds
Task 15	<p>Manage project issues</p> <ul style="list-style-type: none"> • Recognize when a risk becomes an issue • Attack the issue with the optimal action to achieve project success • Collaborate with relevant stakeholders on the approach to resolve the issues
Task 16	<p>Ensure knowledge transfer for project continuity</p> <ul style="list-style-type: none"> • Discuss project responsibilities within team • Outline expectations for working environment • Confirm approach for knowledge transfers
Task 17	<p>Plan and manage project/phase closure or transitions</p> <ul style="list-style-type: none"> • Determine criteria to successfully close the project or phase • Validate readiness for transition (e.g., to operations team or next phase) • Conclude activities to close out project or phase (e.g., final lessons learned, retrospective, procurement, financials, resources)
<p>Business Environment - 8%</p>	
Task 1	<p>Plan and manage project compliance</p> <ul style="list-style-type: none"> • Confirm project compliance requirements (e.g., security, health and safety, regulatory compliance) • Classify compliance categories • Determine potential threats to compliance

	<ul style="list-style-type: none"> • Use methods to support compliance • Analyze the consequences of noncompliance • Determine necessary approach and action to address compliance needs (e.g., risk, legal) • Measure the extent to which the project is in compliance
Task 2	<p>Evaluate and deliver project benefits and value</p> <ul style="list-style-type: none"> • Investigate that benefits are identified • Document agreement on ownership for ongoing benefit realization • Verify measurement system is in place to track benefits • Evaluate delivery options to demonstrate value • Appraise stakeholders of value gain progress
Task 3	<p>Evaluate and address external business environment changes for impact on scope</p> <ul style="list-style-type: none"> • Survey changes to external business environment (e.g., regulations, technology, geopolitical, market) • Assess and prioritize impact on project scope/backlog based on changes in external business environment • Recommend options for scope/backlog changes (e.g., schedule, cost changes) • Continually review external business environment for impacts on project scope/backlog
Task 4	<p>Support organizational change</p> <ul style="list-style-type: none"> • Assess organizational culture • Evaluate impact of organizational change to project and determine required actions • Evaluate impact of the project to the organization and determine required actions

PMI PMP Sample Questions:

Question: 1

You are the project manager for the JHN Project. Mike, a project manager you are mentoring, does not know which plan he should reference for guarding the project scope. Which plan does Mike need?

- The scope charter
- The scope validation
- The scope management plan
- The scope change control system

Answer: c

Question: 2

Which of the following best characterizes Six Sigma?

- a) Stipulates that quality must be managed in
- b) Asserts that quality must be a continuous way of doing business
- c) Focuses on improving the quality of the people first, then improving the quality of the process or project
- d) Focuses on process improvement and variation reduction by using a measurement-based strategy

Answer: d

Question: 3

You are performing the Manage Quality process and establishing expected values for the dependent relationships in the hierarchy. Which technique are you using?

- a) Affinity diagrams
- b) PDPC
- c) Tree diagrams
- d) Interrelationship digraphs

Answer: c

Question: 4

You need to communicate information in a multidirectional fashion with several stakeholders. Which of the following is true?

- a) This describes push communication, which is a communication model.
- b) This describes interactive communication, which is a communication method.
- c) This describes communication requirements analysis, which is a communication model.
- d) This describes pull communication, which is a communication method.

Answer: b

Question: 5

The amount of authority a project manager possesses can be related to all of the following except which one?

- a) The organizational structure
- b) The interaction with various levels of management
- c) The key stakeholder's influence on the project
- d) The project management maturity level of the organization

Answer: c

Question: 6

Once you earn the PMP, the certification is valid for how long?

- a) One year
- b) Five years
- c) Forever
- d) Three years

Answer: d

Question: 7

If your expected value is 110 and the standard deviation is 12, which of the following is true?

- a) There is approximately a 99 percent chance of completing this activity in 86 to 134 days.
- b) There is approximately a 68 percent chance of completing this activity in 98 to 122 days.
- c) There is approximately a 95 percent chance of completing this activity in 98 to 122 days.
- d) There is approximately a 75 percent chance of completing this activity in 86 to 134 days.

Answer: b

Question: 8

A negative result from an SV calculation means which of the following?

- a) PV is higher than EV.
- b) PV equals 1.
- c) EV is higher than PV.
- d) EV is higher than AC.

Answer: a

Question: 9

What are the inputs to the Develop Project Charter process?

- a) Agreements, business documents, EEFs, and OPAs
- b) Business case, benefits management plan, and OPAs
- c) Agreements, EEFs, and OPAs
- d) Business case, benefits management plan, EEFs

Answer: a

Question: 10

Why should a project team complete lessons learned documentation?

- a) To ensure project closure
- b) To show management what they've accomplished in the project
- c) To show the project stakeholders what they've accomplished in the project
- d) To help future project teams complete their projects more efficiently

Answer: d

Study Guide to Crack PMI Project Management PMP Exam:

- Getting details of the PMP syllabus, is the first step of a study plan. This pdf is going to be of ultimate help. Completion of the syllabus is must to pass the PMP exam.
- Making a schedule is vital. A structured method of preparation leads to success. A candidate must plan his schedule and follow it rigorously to attain success.
- Joining the PMI provided training for PMP exam could be of much help. If there is specific training for the exam, you can discover it from the link above.
- Read from the PMP sample questions to gain your idea about the actual exam questions. In this PDF useful sample questions are provided to make your exam preparation easy.
- Practicing on PMP practice tests is must. Continuous practice will make you an expert in all syllabus areas.

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