PMI-ACP

PMI AGILE PRACTITIONER CERTIFICATION QUESTIONS & ANSWERS

Exam Summary – Syllabus – Questions

PMI-ACP

PMI Agile Certified Practitioner (PMI-ACP)

120 Questions Exam – Duration of 180 minutes

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Know Your PMI-ACP Certification Well:

The PMI-ACP is best suitable for candidates who want to gain knowledge in the PMI Project Management. Before you start your PMI-ACP preparation you may struggle to get all the crucial Agile Practitioner materials like PMI-ACP syllabus, sample questions, study guide.

But don't worry the PMI-ACP PDF is here to help you prepare in a stress free manner.

The PDF is a combination of all your queries like-

- What is in the PMI-ACP syllabus?
- How many questions are there in the PMI-ACP exam?
- Which Practice test would help me to pass the PMI-ACP exam at the first attempt?

Passing the PMI-ACP exam makes you PMI Agile Certified Practitioner (PMI-ACP). Having the Agile Practitioner certification opens multiple opportunities for you. You can grab a new job, get a higher salary or simply get recognition within your current organization.

PMI-ACP Agile Practitioner Certification Details:

Exam Name	Agile Certified Practitioner
Exam Code	PMI-ACP
Exam Fee Member	USD $435
Exam Fee Non-member	USD $495
Exam Duration	180 Minutes
Number of Questions	120
Passing Score	Above Target / Target / Below Target / Needs Improvement
Format	Multiple Choice Questions
Books / Trainings	**Handbook**
Schedule Exam	**Apply Now**
Sample Questions	**PMI-ACP Exam Sample Questions and Answers**
Practice Exam	**PMI Agile Certified Practitioner (PMI-ACP) Practice Test**

PMI-ACP Syllabus:

Domains	Details
Agile Principles and Mindset - 16%	
Task 1	- Advocate for agile principles by modeling those principles and discussing agile values in order to develop a shared mindset across the team as well as between the customer and the team.
Task 2	- Help ensure that everyone has a common understanding of the values and principles of agile and a common knowledge around the agile practices and terminology being used in order to work effectively.
Task 3	- Support change at the system or organization level by educating the organization and influencing processes, behaviors, and people in order to make the organization more effective and efficient.
Task 4	- Practice visualization by maintaining highly visible information radiators showing real progress and real team performance in order to enhance transparency and trust.
Task 5	- Contribute to a safe and trustful team environment by allowing everyone to experiment and make mistakes so that each can learn and continuously improve the way he or she works.
Task 6	- Enhance creativity by experimenting with new techniques and process ideas in order to discover more efficient and effective ways of working.
Task 7	- Encourage team members to share knowledge by collaborating and working together in order to lower risks around knowledge silos and reduce bottlenecks.
Task 8	- Encourage emergent leadership within the team by establishing a safe and respectful environment in which new approaches can be tried in order to make improvements and foster self-organization and empowerment.
Task 9	- Practice servant leadership by supporting and encouraging others in their endeavors so that they can perform at their highest level and continue to improve.
Value-Driven Delivery - 20%	
Define Positive Value	
Task 1	- Define deliverables by identifying units that can be produced incrementally in order to maximize their value to stakeholders while minimizing non-value added work.
Task 2	- Refine requirements by gaining consensus on the acceptance criteria for features on a just-in-time basis in order to deliver value.

Task 3	- Select and tailor the team's process based on project and organizational characteristics as well as team experience in order to optimize value delivery.
Avoid Potential Downsides	
Task 4	- Plan for small releasable increments by organizing requirements into minimally marketable features/minimally viable products in order to allow for the early recognition and delivery of value.
Task 5	- Limit increment size and increase review frequency with appropriate stakeholders in order to identify and respond to risks early on and at minimal cost.
Task 6	- Solicit customer and user feedback by reviewing increments often in order to confirm and enhance business value.
Prioritization	
Task 7	- Prioritize the units of work through collaboration with stakeholders in order to optimize the value of the deliverables.
Task 8	- Perform frequent review and maintenance of the work results by prioritizing and maintaining internal quality in order to reduce the overall cost of incremental development.
Task 9	- Continuously identify and prioritize the environmental, operational, and infrastructure factors in order to improve the quality and value of the deliverables.
Incremental Development	
Task 10	- Conduct operational reviews and/or periodic checkpoints with stakeholders in order to obtain feedback and corrections to the work in progress and planned work.
Task 11	- Balance development of deliverable units and risk reduction efforts by incorporating both value producing and risk reducing work into the backlog in order to maximize the total value proposition over time.
Task 12	- Re-prioritize requirements periodically in order to reflect changes in the environment and stakeholder needs or preferences in order to maximize the value.
Task 13	- Elicit and prioritize relevant non-functional requirements (such as operations and security) by considering the environment in which the solution will be used in order to minimize the probability of failure.
Task 14	- Conduct frequent reviews of work products by performing inspections, reviews, and/or testing in order to identify and incorporate improvements into the overall process and product/service.

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Stakeholder Engagement - 17%

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Understand Stakeholder Needs

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Task 1

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- Identify and engage effective and empowered business stakeholder(s) through periodic reviews in order to ensure that the team is knowledgeable about stakeholders' interests, needs, and expectations.

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Task 2

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- Identify and engage all stakeholders (current and future) by promoting knowledge sharing early and throughout the project to ensure the unimpeded flow of information and value throughout the lifespan of the project.

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Ensure Stakeholder Involvement

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Task 3

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- Establish stakeholder relationships by forming a working agreement among key stakeholders in order to promote participation and effective collaboration.

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Task 4

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- Maintain proper stakeholder involvement by continually assessing changes in the project and organization in order to ensure that new stakeholders are appropriately engaged.

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Task 5

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- Establish collaborative behaviors among the members of the organization by fostering group decision making and conflict resolution in order to improve decision quality and reduce the time required to make decisions.

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Manage Stakeholder Expectations

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Task 6

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- Establish a shared vision of the various project increments (products, deliverables, releases, iterations) by developing a high level vision and supporting objectives in order to align stakeholders' expectations and build trust.

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Task 7

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- Establish and maintain a shared understanding of success criteria, deliverables, and acceptable trade-offs by facilitating awareness among stakeholders in order to align expectations and build trust.

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Task 8

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- Provide transparency regarding work status by communicating team progress, work quality, impediments, and risks in order to help the primary stakeholders make informed decisions.

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Task 9

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- Provide forecasts at a level of detail that balances the need for certainty and the benefits of adaptability in order to allow stakeholders to plan effectively.

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Team Performance - 16%

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Team Formation

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Task 1	- Cooperate with the other team members to devise ground rules and internal processes in order to foster team coherence and strengthen team members' commitment to shared outcomes.
Task 2	- Help create a team that has the interpersonal and technical skills needed to achieve all known project objectives in order to create business value with minimal delay.

Team Empowerment	
Task 3	- Encourage team members to become generalizing specialists in order to reduce team size and bottlenecks, and to create a highperforming cross-functional team.
Task 4	- Contribute to self-organizing the work by empowering others and encouraging emerging leadership in order to produce effective solutions and manage complexity.
Task 5	- Continuously discover team and personal motivators and demotivators in order to ensure that team morale is high and team members are motivated and productive throughout the project.

Team Collaboration and Commitment	
Task 6	- Facilitate close communication within the team and with appropriate external stakeholders through co-location or the use of collaboration tools in order to reduce miscommunication and rework.
Task 7	- Reduce distractions in order to establish a predictable outcome and optimize the value delivered.
Task 8	- Participate in aligning project and team goals by sharing project vision in order to ensure the team understands how their objectives fit into the overall goals of the project.
Task 9	- Encourage the team to measure its velocity by tracking and measuring actual performance in previous iterations or releases in order for members to gain a better understanding of their capacity and create more accurate forecasts.

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Adaptive Planning - 12%

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Levels of Planning	
Task 1	- Plan at multiple levels (strategic, release, iteration, daily) creating appropriate detail by using rolling wave planning and progressive elaboration to balance predictability of outcomes with ability to exploit opportunities.
Task 2	- Make planning activities visible and transparent by encouraging participation of key stakeholders and publishing planning results in order to increase commitment level and reduce uncertainty.

Task 3	- As the project unfolds, set and manage stakeholder expectations by making increasingly specific levels of commitments in order to ensure common understanding of the expected deliverables.
Adaptation	
Task 4	- Adapt the cadence and the planning process based on results of periodic retrospectives about characteristics and/or the size/complexity/criticality of the project deliverables in order to maximize the value.
Task 5	- Inspect and adapt the project plan to reflect changes in requirements, schedule, budget, and shifting priorities based on team learning, delivery experience, stakeholder feedback, and defects in order to maximize business value delivered.
Agile Sizing and Estimation	
Task 6	- Size items by using progressive elaboration techniques in order to determine likely project size independent of team velocity and external variables.
Task 7	- Adjust capacity by incorporating maintenance and operations demands and other factors in order to create or update the range estimate.
Task 8	- Create initial scope, schedule, and cost range estimates that reflect current high level understanding of the effort necessary to deliver the project in order to develop a starting point for managing the project.
Task 9	- Refine scope, schedule, and cost range estimates that reflect the latest understanding of the effort necessary to deliver the project in order to manage the project.
Task 10	- Continuously use data from changes in resource capacity, project size, and velocity metrics in order to evaluate the estimate to complete.

Problem Detection and Resolution - 10%

Task 1	- Create an open and safe environment by encouraging conversation and experimentation, in order to surface problems and impediments that are slowing the team down or preventing its ability to deliver value
Task 2	- Identify threats and issues by educating and engaging the team at various points in the project in order to resolve them at the appropriate time and improve processes that caused issues.
Task 3	- Ensure issues are resolved by appropriate team members and/or reset expectations in light of issues that cannot be resolved in order to maximize the value delivered.

Task 4	- Maintain a visible, monitored, and prioritized list of threats and issues in order to elevate accountability, encourage action, and track ownership and resolution status.
Task 5	- Communicate status of threats and issues by maintaining threat list and incorporating activities into backlog of work in order to provide transparency.

Continuous Improvement (Product, Process, People) - 9%	
Task 1	- Tailor and adapt the project process by periodically reviewing and integrating team practices, organizational culture, and delivery goals in order to ensure team effectiveness within established organizational guidelines and norms.
Task 2	- Improve team processes by conducting frequent retrospectives and improvement experiments in order to continually enhance the effectiveness of the team, project, and organization.
Task 3	- Seek feedback on the product by incremental delivery and frequent demonstrations in order to improve the value of the product.
Task 4	- Create an environment of continued learning by providing opportunities for people to develop their skills in order to develop a more productive team of generalizing specialists.
Task 5	- Challenge existing process elements by performing a value stream analysis and removing waste in order to increase individual efficiency and team effectiveness.
Task 6	- Create systemic improvements by disseminating knowledge and practices across projects and organizational boundaries in order to avoid re-occurrence of identified problems and improve the effectiveness of the organization as a whole.

PMI-ACP Sample Questions:

Your customer is asking you to describe what you mean by self-organizing and self-managing teams. How would you describe them?

   a) Your team is colocated, which helps with self-organization and self-management.
   b) Your team is a group of experts who don't need a manager.
   c) Your team can make all project-related decisions.
   d) Your team can make local decisions about how to produce the result of each iteration based on a shared knowledge of the definition of done.

Answer: d

Question: 2

Your Agile team is working on the fifth iteration of their project, and the sponsor is reviewing their risk burn down chart. How will the sponsor know if risk is being managed on the project?

a) As the team mitigates or avoids risk, the chart should trend up.
b) As the team mitigates or avoids risk, the chart should trend down.
c) As the team mitigates or avoids risk, the chart should have less information.
d) As the team mitigates or avoids risk, the chart should be distributed to the sponsor.

Answer: b

Question: 3

The planned value on your current project at this point in the schedule is $10,000, and the earned value is $9,600. What is the schedule variance?

a) $400.00
b) 0.96
c) −($400.00)
d) 1.04

Answer: c

Question: 4

What would be the reasoning behind having an Iteration Zero?

a) To determine a process that works
b) To prove that the product should be built
c) To prove that the product will be built correctly
d) To prove the process will work

Answer: a

Question: 5

Why was Feature-Driven Development created?

a) To accommodate larger teams
b) To create features that are developed
c) To incorporate many stakeholders in the process
d) To complement Scrum

Answer: a

Question: 6

A key stakeholder is asking what is the estimated time for the entire project to be completed. Which of the following will you show them to help answer that question?

a) Kanban board
b) Gantt chart
c) Burn down chart
d) Process flow diagram

Answer: c

Question: 7

How can you tell when you have a user story that isn't going to be effective?

a) It can be tested.
b) It is large enough to explain the work.
c) You can negotiate items in it.
d) It stands alone as an independent item.

Answer: b

Question: 8

It is important for the Agile team to be able to see the "Big Picture" in a visual way. Which of the following would be the best tool for prioritization?

a) Epic
b) User story
c) Wireframe
d) Story map

Answer: d

Question: 9

What does the Agile Manifesto mean by "individuals and interactions over processes and tools"?

a) It means that processes and tools aren't needed on Agile projects.
b) It means that without processes and tools, the individuals and interactions will not be effective.
c) It means that individuals and interactions are valued more than processes and tools.
d) It means that both are necessary and work together to produce working software.

Answer: c

Question: 10

Which of the following best describes a team's velocity from the first iteration on?

    a) Velocity is based on the decomposition of activities and their sequence.
    b) Velocity varies in the first iterations, increases, and eventually plateaus.
    c) Velocity is determined by the product owner.
    d) Velocity is based on approved deliverables, milestones, scope, and resource management plans.

Answer: b

Study Guide to Crack PMI Agile Practitioner PMI-ACP Exam:

- Getting details of the PMI-ACP syllabus, is the first step of a study plan. This pdf is going to be of ultimate help. Completion of the syllabus is must to pass the PMI-ACP exam.
- Making a schedule is vital. A structured method of preparation leads to success. A candidate must plan his schedule and follow it rigorously to attain success.
- Joining the PMI provided training for PMI-ACP exam could be of much help. If there is specific training for the exam, you can discover it from the link above.
- Read from the PMI-ACP sample questions to gain your idea about the actual exam questions. In this PDF useful sample questions are provided to make your exam preparation easy.
- Practicing on PMI-ACP practice tests is must. Continuous practice will make you an expert in all syllabus areas.

Reliable Online Practice Test for PMI-ACP Certification

Make ProcessExam.com your best friend during your Agile Certified Practitioner exam preparation. We provide authentic practice tests for the PMI-ACP exam. Experts design these online practice tests, so we can offer you an exclusive experience of taking the actual PMI-ACP exam. We guarantee you 100% success in your first exam attempt if you continue practicing regularly. Don't bother if you don't get 100% marks in initial practice exam attempts. Just utilize the result section to know your strengths and weaknesses and prepare according to that until you get 100% with our practice tests. Our evaluation makes you confident, and you can score high in the PMI-ACP exam.

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