

ISTQB CT-ATLaS

ISTQB CTFL-AGILE TEST LEADERSHIP AT SCALE CERTIFICATION QUESTIONS & ANSWERS

Exam Summary – Syllabus – Questions

CT-ATLAS

ISTQB Certified Tester Agile Test Leadership at Scale (CT-ATLaS)

40 Questions Exam - 47/71 Cut Score - Duration of 120 minutes

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Know Your CT-ATLaS Certification Well:

The CT-ATLaS is best suitable for candidates who want to gain knowledge in the ISTQB Specialist. Before you start your CT-ATLaS preparation you may struggle to get all the crucial CTFL-Agile Test Leadership at Scale materials like CT-ATLaS syllabus, sample questions, study guide.

But don't worry the CT-ATLaS PDF is here to help you prepare in a stress free manner.

The PDF is a combination of all your queries like-

- What is in the CT-ATLaS syllabus?
- How many questions are there in the CT-ATLaS exam?
- Which Practice test would help me to pass the CT-ATLaS exam at the first attempt?

Passing the CT-ATLaS exam makes you ISTQB Certified Tester Agile Test Leadership at Scale (CT-ATLaS). Having the CTFL-Agile Test Leadership at Scale certification opens multiple opportunities for you. You can grab a new job, get a higher salary or simply get recognition within your current organization.

ISTQB CT-ATLaS CTFL-Agile Test Leadership at Scale Certification Details:

Exam Name	ISTQB Agile Test Leadership at Scale
Exam Code	CT-ATLaS
Exam Fee	USD \$199
Exam Duration	120 Minutes
Number of Questions	40
Passing Score	47/71
Format	Multiple Choice Questions
Books / Trainings	<u>Trainings</u>
Schedule Exam	Pearson VUE
Sample Questions	ISTQB CTFL-Agile Test Leadership at Scale Exam Sample Questions and Answers
Practice Exam	ISTQB Certified Tester Agile Test Leadership at Scale (CT-ATLaS) Practice Test



CT-ATLaS Syllabus:

Topic	Details		
Quality Assistance - 60 minutes			
What Is Quality Assistance	- Explain quality assistance as an approach to quality and test management		
Skills for Quality Assistance	 Give examples of the change leadership, quality coaching, facilitation, and training skills required for quality assistance Given a quality-related problem, provide quality assistance using one or more of the four important skills (change leadership, quality coaching, facilitation, and training) 		
Improve Quality and Flow in a Value-Driven Organization - 120 minutes			
Facilitate Value Stream Mapping	 Explain value stream as a concept Apply value stream mapping as an agile test leader to understand and visualize work flows 		
Analyze a Value Stream from a Quality and Testing Perspective	- Analyze a value stream to identify waste and other quality and testing issues using basic metrics		
Continuous Improvement of Quality and Testing - 150 minutes			
Structured Problem- Solving Approach for Quality and Testing Activities	 Apply a Plan-Do-Check-Act cycle to address a quality problem Explain how to embed Plan-Do-Check-Act in the organization 		
Systems Thinking and Analysis of Root Causes	 Explain how systems thinking and root cause analysis support a quality assistance approach Apply causal loop diagram to identify root causes 		
Organizational Test Strategy in a Value-Driven Organization - 165 minutes			
Establish an Organizational Test Strategy	 Explain practices supporting DevOps and why to include them in the organizational test strategy Exemplify how an organizational test strategy is created and implemented in a value-driven organization Implement assessment techniques to validate that testing aligns with business and technical needs 		
Fit Agile Test Leadership into a	- Analyze how agile test leadership fits in an organization using an agile scaling framework		



Topic	Details
Value-Driven Organization	
Test Processes	in a Value-Driven Organization - 195 minutes
Test Processes	 Exemplify challenges specific to testing in the context of agile at scale product development Exemplify agile at scale practices that help coordinate test efforts across agile and non-agile teams Define a set of test and flow related metrics to establish transparency for stakeholders Structure challenging test activities and test processes to fit business agility using a quality assistance approach Analyze which test activities should be performed by stream-aligned teams and which should be performed by specialized service teams

ISTQB CT-ATLaS Sample Questions:

Question: 1

Why is quality coaching an important skill?

- a) It supports an organization's transformation toward business agility.
- b) It reduces the burden on the individual in the test management role.
- c) It helps negotiate funding at the executive level to increase the head count in a test department.
- d) Developers will not succeed with built-in quality if testers do not coach them.

Answer: a

Question: 2

You are an agile test leader working at the organizational level of an organization introducing an agile scaling framework. Which of following activities will fit your role, the level and to the introduction of an agile scaling framework? (Choose two)

- a) Facilitate multi-team retrospectives and process improvement.
- b) Help analyze trade-offs related to quality and testing by participating in the organizational budgeting process.
- c) Help teams to identify waste using value stream mapping.
- d) Support integration of automated tests into the continuous delivery pipeline.
- e) Balance and optimize the introduction of new software, hardware and shelf ware to leverage business agility.

Answer: b, c



As the test leader for a test automation team performing test automation in system testing for a product, you overhear a conversation in which a scrum master asserts that any interference with her team's definition of done by the organization is unacceptable.

In addition to talking directly with the scrum master, appropriate reactions could be:

(Choose two)

- a) Look for ways to make your test automation in system testing optional for teams to encourage quality ownership at the operational level.
- b) Collaborate with members of scrum master sync events to discuss how agile scaling frameworks see the team's responsibility for defining "done" and what your organization's view of it should be.
- c) Work with testers who are part of the agile teams to add some entry criteria to the start of your test automation in system testing to better address potential deficiencies in some teams' definitions of done.
- d) Make room in your test team's backlog to study the agile scaling framework's perspective on testing, so that members of your test automation team can share that perspective as they collaborate with the stream aligned teams.
- e) Promote value stream mapping by providing examples of value stream aspects found in agile scaling frameworks as well as a future state map with clear accountabilities for definition of done.

Answer: b, d

Question: 4

Which of the following is the BEST example of how an organizational test strategy is created and evolved in a value-driven organization?

- a) Since regression averse test strategies naturally come with high component testing coverage, a tester community of practice can vote with dot stickers to reduce functional regression testing on the system testing level.
- b) A company using model-based testing interviews testers to reduce dependency on models because models are a heavyweight form of documentation that is not necessary in agile development.
- c) An executive management team creates the organizational test strategy to which several agile test leaders provide input.
- d) A group of people representing relevant functions and organizational units create the organizational test strategy facilitated by an agile test leader.

Answer: d



You are in a public organization that has contracted an external software development company to deliver an enterprise-wide test automation framework that is used by multiple agile teams.

Which of the following statements is helpful in showing how test efforts can be coordinated across teams in both organizations?

- a) Cross-team refinement in a shared product backlog that is accessible by the agile teams and the vendor would be a good way to decompose the backlog and reduce cross-team dependencies, as the external provider is tasked with delivering exactly what is ordered by the teams.
- b) The vendor could be invited to quarterly release planning meetings, to align the product roadmap of the test automation framework with the needs of the agile teams that are using the solution.
- c) It is NOT necessary for the teams in the public organization to understand the external party's ways of working as long as all teams agree to collaborate.
- d) Visualizing technical debt across teams with impediment boards or risk boards does not create awareness in situations where several teams are accumulating similar debts.

Answer: b

Question: 6

Which of the following shows how organizational learning can be promoted?

- a) Documenting the result of an experiment in a local team repository.
- b) Changing the organizational business strategy from cutting costs to market expansion.
- c) Giving financial awards for the number of improvement ideas raised per month.
- d) Making improvement ideas visible at an organizational level in a Kanban board to encourage discussions and experiments on how to improve across the organization.

Answer: d

Question: 7

In a DevOps cycle that include the stages of monitor, plan, test, and operate, which of the following actions should be AVOIDED when contributing from a test perspective?

- a) Inquiring about the test stage and asking probing questions to understand if the activities in this stage are necessary for a staged approach.
- b) Inquiring as to which tools from the monitoring stage could potentially add value to test environments and conducting a brief online research to explore relevant tools.
- c) Asking the team which backlog items addressing the needs of test environments should be emphasized in the plan stage and making tickets on another team's backlog for communicating that early.
- d) Exploring communication channels with operations specialists and offering to learn about their tools.

Answer: c



In your organization several agile teams are struggling with system integration testing. Although the teams plan to collaboratively perform End-to-End (E2E) testing at the end of each iteration, most of the iteration is spent by teams developing and testing their own software.

Additionally, individual teams sometimes fail to fully implement the agreed-upon scope of an iteration making their system incompatible with the output of other teams. The teams then perform E2E testing following a big bang approach but there is often not enough time to localize and resolve all communication issues and interface mismatches between systems.

As a result, there were several releases where the agile teams failed to deliver a fully integrated solution so hotfixes or rollbacks were required to restore the functionality of business processes. As an agile test leader, you are asked by corporate management to address this situation in order to achieve more stable releases without sacrificing time to market.

Which recommendations would be most likely to be helpful in the scenario described?

(Choose two)

- a) Advise the teams to focus on running their own tests within iterations and perform E2E testing within a dedicated phase before each planned release.
- b) Establish a team of external testers to take care of E2E testing.
- c) Investigate whether coordination between teams is a problem for E2E testing. If so, try to refine the product backlog using big room planning to address dependencies between teams.
- d) Support discussions on backlog for architecture and infrastructure revisions to support independent testing and release of system components.
- e) Conduct a management review before every rollout to ensure that E2E testing has been properly performed.

Answer: c, d



A technology company that is co-developing a national real-time based weather information system must collaborate and integrate with the government meteorological organization, who have not yet fully adopted agile software development. This has led to a difficulty in deployments and releases that are not synchronized and hence is affecting integration testing.

Which of the below statements best demonstrates how to structure testing to resolve this challenge?

- a) Shift-left to create clearer requirements which accommodate the organization's less agile way of working.
- b) Postpone integration testing and create more automated tests using mocked integrations.
- c) Conduct a big room planning session to align development and testing of the two systems.
- d) Initiate an adaptation of agile software development in the meteorological governmental organization.

Answer: c

Question: 10

Some of the agile teams in an organization frequently express concerns that their product owners heavily prioritize functional backlog items on the teams' backlogs, which results in user story risk assessments being continually postponed.

Assuming these concerns are valid, what actions can agile test leaders take to encourage long-term solutions?

- a) Implementing participatory budgeting at the operational level can highlight the need for allocating time to risk assessments.
- b) Serving as a practice leader at the product level and participating in product owner communities of practice (CoPs) can help emphasize the importance and added value of risk assessments to all product owners within the product development teams.
- c) Promoting test effort estimations at the organizational level can increase transparency and showcase the added value of all tests.
- d) Introducing a management improvement service at the operational level can facilitate better discussions around prioritization.

Answer: b



Study Guide to Crack ISTQB CTFL-Agile Test Leadership at Scale CT-ATLaS Exam:

- Getting details of the CT-ATLaS syllabus, is the first step of a study plan.
 This pdf is going to be of ultimate help. Completion of the syllabus is must to pass the CT-ATLaS exam.
- Making a schedule is vital. A structured method of preparation leads to success. A candidate must plan his schedule and follow it rigorously to attain success.
- Joining the ISTQB provided training for CT-ATLaS exam could be of much help. If there is specific training for the exam, you can discover it from the link above.
- Read from the CT-ATLaS sample questions to gain your idea about the actual exam questions. In this PDF useful sample questions are provided to make your exam preparation easy.
- Practicing on CT-ATLaS practice tests is must. Continuous practice will make you an expert in all syllabus areas.

Reliable Online Practice Test for CT-ATLaS Certification

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