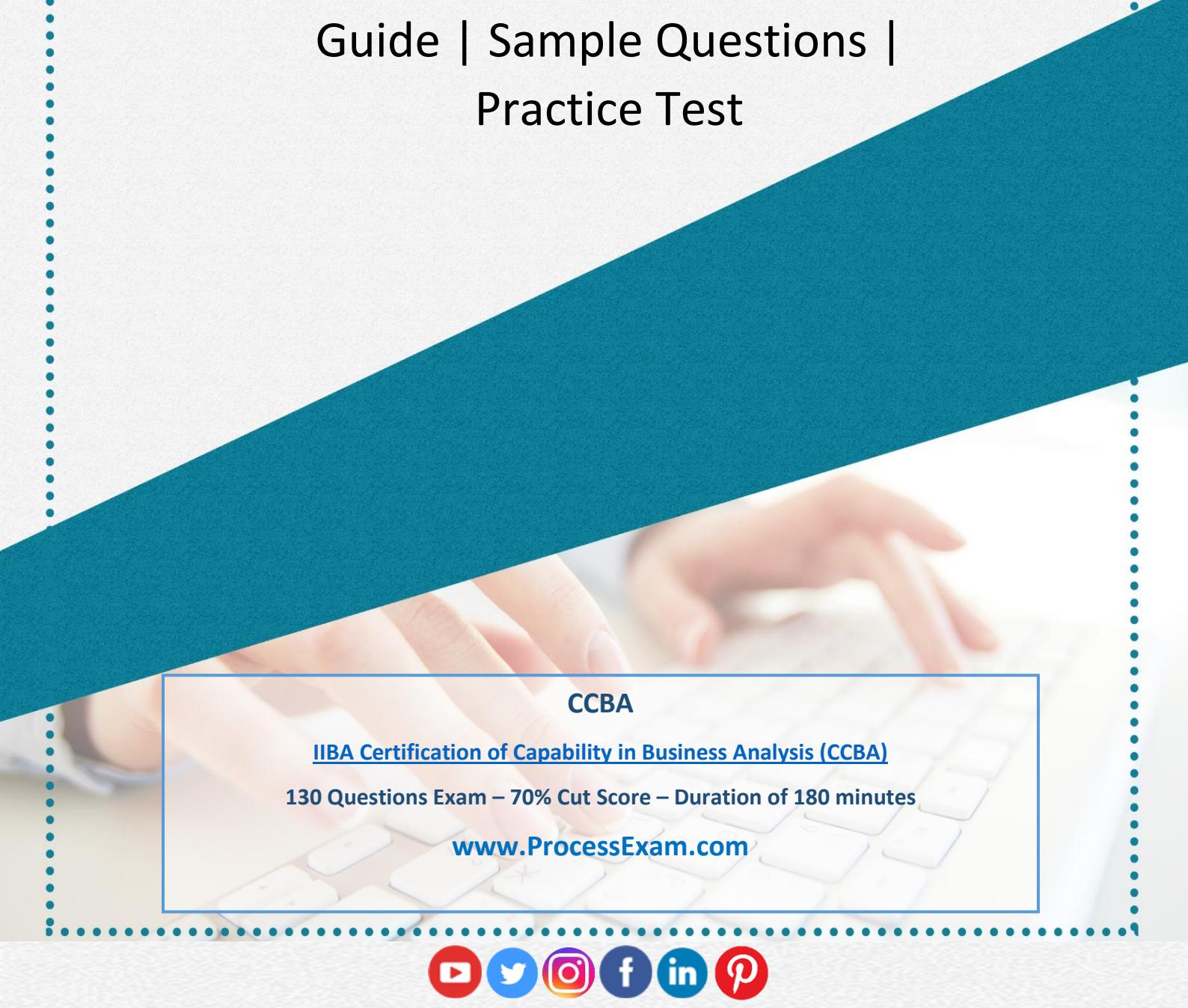# IIBA CCBA

IIBA BUSINESS ANALYSIS CAPABILITY CERTIFICATION QUESTIONS & ANSWERS

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CCBA

IIBA Certification of Capability in Business Analysis (CCBA)

130 Questions Exam – 70% Cut Score – Duration of 180 minutes

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Discover More about the CCBA Certification

Are you interested in passing the IIBA CCBA exam? First discover, who benefits from the CCBA certification. The CCBA is suitable for a candidate if he wants to learn about Core Business Analysis. Passing the CCBA exam earns you the IIBA Certification of Capability in Business Analysis (CCBA) title.

While preparing for the CCBA exam, many candidates struggle to get the necessary materials. But do not worry; your struggling days are over. The CCBA PDF contains some of the most valuable preparation tips and the details and instant access to useful CCBA study materials **just at one click**.

IIBA CCBA Business Analysis Capability Certification Details:

Exam Name	IIBA Certification of Capability in Business Analysis
Exam Code	CCBA
Exam Fee	USD Application Fee: $145 Exam Fee: Member - $250, Non-Member - $405 Retake Fee: Member - $195, Non-Member - $350 Recertification Fee: Member - $85, Non-Member - $120
Exam Duration	180 Minutes
Number of Questions	130
Passing Score	70%
Format	Multiple Choice
Books / Trainings	**CCBA Master Class**
Schedule Exam	**PROMETRIC**
Sample Questions	**IIBA Business Analysis Capability Exam Sample Questions and Answers**
Practice Exam	**IIBA Certification of Capability in Business Analysis (CCBA) Practice Test**

CCBA Syllabus:

Topic	Details
Business Analysis Planning and Monitoring – 12%	
Plan Business Analysis Approach	- Skilled: Recommends action for selecting the business analysis approach. - Skilled: Recommends action for level of business analysis formality. - Skilled: Recommends action for identifying business analysis activities. - Skilled: Recommends action for the timing of business analysis work. - Skilled: Applied knowledge of assessing complexity, size, and risk factors. - Skilled: Applied knowledge of gaining stakeholder understanding and agreement.
Plan Stakeholder Engagement	- Skilled: Applied knowledge of stakeholder analysis. - Skilled: Applied knowledge of stakeholder collaboration. - Skilled: Applied knowledge of identifying stakeholder collaboration needs.
Plan Business Analysis Governance	- Skilled: Applied knowledge of identifying an effective decision-making process. - Skilled: Applied knowledge of developing an effective change control processes. - Skilled: Applied knowledge of developing an effective prioritization process. - Skilled: Recommends action for planning an effective approval process.
Plan Business Analysis Information Management	- Skilled: Applied knowledge of how to organize business analysis information. - Skilled: Applied knowledge of determining the appropriate level of abstraction. - Skilled: Applied knowledge of traceability. - Skilled: Applied knowledge of planning for requirements reuse. - Skilled: Applied knowledge of storing and accessing business analysis information. - Skilled: Applied knowledge on attributes for requirements and design management.
Identify Business Analysis Performance Improvements	- Skilled: Recommends action for reports on business analysis performance. - Skilled: Applied knowledge of identifying business analysis performance measures. - Skilled: Applied knowledge of assessing business analysis

Topic	Details
	performance measures. - Skilled: Applied knowledge of recommending business analysis performance improvements.

Elicitation and Collaboration - 20%

Topic	Details
Prepare for Elicitation	- Skilled: Modifies rules for the elicitation scope - Skilled: Modifies rules for selecting appropriate elicitation techniques - Skilled: Modifies rules for setting up logistics for elicitation activities - Skilled: Modifies rules for preparing supporting elicitation materials - Skilled: Recommends action on stakeholder preparation for elicitation activities
Conduct Elicitation	- Skilled: Modifies rules for guiding the elicitation activity - Skilled: Modifies rules for capturing the outcomes of the elicitation activity.
Confirm Elicitation Results	- Skilled: Recommends action on comparing elicitation results against source information. - Skilled: Recommends action on comparing elicitation results against other elicitation results.
Communicate Business Analysis Information	- Skilled: Recommends action on determining objectives and format of communication. - Skilled: Recommends action for communicating the appropriate level of detail.
Manage Stakeholder Collaboration	- Skilled: Applied knowledge of gaining stakeholder agreement. - Skilled: Applied knowledge of monitoring stakeholder engagement. - Skilled: Applied knowledge of collaborative stakeholder relationships.

Requirements Life Cycle Management - 18%

Topic	Details
Trace Requirements	- Skilled: Applied knowledge of value and relationship considerations while tracing requirements. - Skilled: Applied knowledge of identifying the relationships to track to effectively manage traceability. - Skilled: Applied knowledge of determining an appropriate traceability repository.
Maintain Requirements	- Skilled: Applied knowledge of maintaining requirement and design information. - Skilled: Applied knowledge of managing attributes. - Skilled: Applied knowledge of managing requirements for long-

Topic	Details
	term reuse.
Prioritize Requirements	- Skilled: Recommends action for determining the appropriate basis for prioritizing requirements. - Skilled: Applied knowledge of guiding stakeholders through prioritization changes. - Skilled: Applied knowledge of prioritizing new information.
Assess Requirements Changes	- Skilled: Applied knowledge of assessing the formality of the assessment process. - Skilled: Applied knowledge of completing impact analysis activities. - Skilled: Applied knowledge of guiding impact resolution activities.
Approve Requirements	- Skilled: Applied knowledge of stakeholder roles and authority levels. - Skilled: Applied knowledge of managing conflicts and resolving issues. - Skilled: Applied knowledge of using appropriate methods to gain consensus about key business analysis information. - Skilled: Recommends action for tracking and communicating approval decisions.

Strategy Analysis - 12%

Topic	Details
Analyze Current State	- Skilled: Recommends action for defining business needs. - Skilled: Recommends action for the organizational structure and culture. - Skilled: Applied knowledge of the organizational capabilities and processes. - Skilled: Applied knowledge of the technology and infrastructure utilized by the organization. - Skilled: Applied knowledge of organizational policies and business rules. - Skilled: Applied knowledge of the organization's business architecture. - Skilled: Applied knowledge of the organization's internal assets - Skilled: Applied knowledge of external influencers.
Define Future State	- Skilled: Applied knowledge of articulating business goals and objectives. - Skilled: Recommends action for determining the solution scope. - Skilled: Recommends action for identifying constraints. - Skilled: Applied knowledge of identifying potential changes to organizational structure and culture. - Skilled: Applied knowledge of identifying new capabilities and

Topic	Details
	business processes. - Skilled: Applied knowledge of identifying new technology and infrastructure. - Skilled: Applied knowledge of identifying new organizational policies and business rules. - Skilled: Applied knowledge of ensuring business architecture is respected. - Skilled: Applied knowledge of assessing resource alignment for future state and transition to future state. - Skilled: Applied knowledge of identifying assumptions related to the future state. - Skilled: Applied knowledge of evaluating the potential value for the future state.
Assess Risks	- Skilled: Applied knowledge of identifying unknowns. - Skilled: Applied knowledge of identifying and managing constraints, assumptions and dependencies. - Skilled: Applied knowledge of quantifying the impact of risk factors. - Skilled: Applied knowledge of assessing stakeholder and organizational risk tolerances. - Skilled: Applied knowledge of recommending an effective course of action.
Define Change Strategy	- Skilled: Recommends action for identifying the appropriate solution scope. - Skilled: Applied knowledge of performing gap analysis. - Skilled: Applied knowledge of completing the enterprise readiness assessment. - Skilled: Applied knowledge of developing an effective change strategy. - Skilled: Applied knowledge of developing appropriate transition states and completing release plans.

Requirements Analysis and Design Definition - 32%

Topic	Details
Specify and Model Requirements	- Skilled: Recommends action for modeling requirements and designs. - Skilled: Recommends action for analyzing requirements and designs. - Skilled: Recommends action for identifying information for requirements and designs. - Skilled: Recommends action for developing the appropriate level of abstraction to meet various needs.
Verify Requirements	- Skilled: Recommends action for applying the characteristics of requirements and designs quality. - Skilled: Recommends action for performing verification

Topic	Details
	activities throughout the work. - Skilled: Recommends action for using appropriate checklists for quality control.
Validate Requirements	- Skilled: Applied knowledge in identifying assumptions in order to manage risks. - Skilled: Applied knowledge of defining measurable evaluation criteria to assess the success of the change. - Skilled: Applied knowledge of evaluating alignment with solution scope to support value delivery.
Define Requirements Architecture	- Skilled: Applied knowledge of using requirements viewpoints and views effectively. - Skilled: Applied knowledge of leveraging templates to develop the solution architecture. - Skilled: Recommends action for ensuring the set of requirements is complete - Skilled: Recommends action for ensuring requirements relate to each other by identifying requirements relationships. - Skilled: Recommends action for defining the business analysis information architecture.
Define Design Options	- Skilled: Recommends action for identifying appropriate solution approaches. - Skilled: Recommends action for identifying improvement opportunities. - Skilled: Recommends action for allocating requirements to solution components and releases. - Skilled: Recommends action for developing design options aligned with the desired future state.
Analyze Potential Value and Recommend Solution	- Skilled: Recommends action for identifying the expected benefits of a potential solution. - Skilled: Recommends action for identifying the costs associated with a potential solution. - Skilled: Recommends action for determining the value of a solution to key stakeholders. - Skilled: Recommends action for assessing design options and recommending the appropriate solution.
	Solution Evaluation - 6%
Measure Solution Performance	- Skilled: Applied knowledge in identifying appropriate measures for assessing solution performance. - Skilled: Applied knowledge of validating selected performance measures with key stakeholders. - Skilled: Applied knowledge in collecting appropriate

Topic	Details
	performance measures to assess solution performance.
Analyze Performance Measures	- Skilled: Applied knowledge of examining collected performance measures to assess solution performance. - Skilled: Applied knowledge of highlighting identified risks. - Skilled: Applied knowledge of identifying relevant trends. - Skilled: Applied knowledge of testing and analyzing performance measures to ensure accuracy. - Skilled: Applied knowledge of identifying the root cause of performance variances and recommending actions.
Assess Solution Limitations	- Skilled: Applied knowledge of identifying internal solution component dependencies. - Skilled: Applied knowledge of performing problem analysis to identify the source of solution limitations. - Skilled: Applied knowledge of performing impact assessment activities to quantify factors that affect solution performance.
Assess Enterprise Limitations	- Skilled: Applied knowledge of assessing enterprise culture. - Skilled: Applied knowledge of completing stakeholder impact analysis. - Skilled: Applied knowledge of assessing solution impact on organizational structure. - Skilled: Applied knowledge of performing operational assessment.
Recommend Actions to Increase Solution Value	- Skilled: Applied knowledge of ensuring appropriate solution performance measures are being used. - Skilled: Applied knowledge of providing substantiated recommendations.

Broaden Your Knowledge with IIBA CCBA Sample Questions:

Question: 1

You are currently reviewing a specific requirement to see if it is atomic. What is an atomic requirement?

    a) Operationally feasible and fits within budget and schedule constraints
    b) Logically structured in a related group and able to be changed
    c) Technically feasible with a wide range of implementation options
    d) Self-contained and capable of being understood independently

Answer: d

Question: 2

A company is developing a public web site for hotel reservations and assigns two business analysts (BAs) to the project. The first BA focuses on the requirements for the "Login" feature and the second BA focuses on requirements for "Registration" feature.

Which of the following describes the traceability relationship between the requirements owned by the second BA and the requirements owned by the first BA?

a) Derives- Necessity
b) Derives- Effort
c) Depends- Necessity
d) Depends- Effort

Answer: c

Question: 3

You are defining the traceability approach for your requirements. You want to make sure that the business analysis team traces the relationship between functional requirements and the solution components that implement those requirements.

This is an example of which traceability relationship?

a) Satisfy
b) Derive
c) Validate
d) Depends

Answer: a

Question: 4

Reference Scenario: **click here**

While measuring solution performance, which one of the following considerations should you take into account when you collect performance measures?

Select the correct answers from the following choices:

a) Volume or sample size
b) Purpose of measure
c) Customer culture
d) Enterprise environment

Answer: a

Question: 5

A company has been using an application for several years but one component still involves manual data entry. A project is started to automate this function that will impact several different business units.

What is the business analyst's (BA) first step in the project?

a) Schedule a requirements workshop
b) Model the scope of the requirements
c) Perform stakeholder analysis
d) Prioritize the business requirements

Answer: c

Question: 6

A business analyst (BA) was eliciting requirements for a machine's functionality from a stakeholder. The stakeholder tried to explain the steps in the process and how it is performed. Despite repeated attempts, the BA could not comprehend the process.

Which of the following techniques would help the BA understand the requirements?

a) Review a paper prototype
b) Use a graphic user interface
c) Observe the product in use
d) Interview the operator

Answer: c

Question: 7

Which statement about conducting stakeholder analysis for the business analysis activities on a project is false?

a) Done as long as business analysis work continues
b) Determines stakeholder influence and levels of authority
c) Performed as soon as the business need is identified
d) Conducted during the project phase to which it applies

Answer: d

Question: 8

What technique might assist you in measuring solution performance?

a) Business cases
b) Decision analysis
c) Vendor assessment
d) Metrics and KPIs

Answer: d

Question: 9

The first draft of the requirements specification has been completed by the business analyst (BA), and is now ready for review by stakeholders to ensure requirements and designs have been defined correctly.

What technique will ensure requirements have been identified correctly?

a) Brainstorm measurable evaluation criteria
b) Apply a checklist to verify quality
c) Evaluate the alignment with solution scope
d) Create list of assumptions to support requirements

Answer: b

Question: 10

A business analyst (BA) defined the future state for a financial organization that aligns with the overarching vision. What is an example of a business objective contained in the organization's future state?

a) Capture customer details for reporting
b) Develop a new portal to sell products and services
c) Increase sales by 30% by the end of next year
d) Create better help text on the existing portal

Answer: c

Avail the Study Guide to Pass IIBA CCBA Business Analysis Capability Exam:

- Find out about the CCBA syllabus topics. Visiting the official site offers an idea about the exam structure and other important study resources. Going through the syllabus topics help to plan the exam in an organized manner.

- Once you are done exploring the **CCBA syllabus**, it is time to plan for studying and covering the syllabus topics from the core. Chalk out the best plan for yourself to cover each part of the syllabus in a hassle-free manner.

- A study schedule helps you to stay calm throughout your exam preparation. It should contain your materials and thoughts like study hours, number of topics for daily studying mentioned on it. The best bet to clear the exam is to follow your schedule rigorously.

- The candidate should not miss out on the scope to learn from the CCBA training. Joining the IIBA provided training for CCBA exam helps a

candidate to strengthen his practical knowledge base from the certification.

- Learning about the probable questions and gaining knowledge regarding the exam structure helps a lot. Go through the **CCBA sample questions** and boost your knowledge
- Make yourself a pro through online practicing the syllabus topics. CCBA practice tests would guide you on your strengths and weaknesses regarding the syllabus topics. Through rigorous practicing, you can improve the weaker sections too. Learn well about time management during exam and become confident gradually with practice tests.

Career Benefits:

Passing the CCBA exam, helps a candidate to prosper highly in his career. Having the certification on the resume adds to the candidate's benefit and helps to get the best opportunities.

Here Is the Trusted Practice Test for the CCBA Certification

ProcessExam.Com is here with all the necessary details regarding the CCBA exam. We provide authentic practice tests for the CCBA exam. What do you gain from these practice tests? You get to experience the real exam-like questions made by industry experts and get a scope to improve your performance in the actual exam. Rely on ProcessExam.Com for rigorous, unlimited two-month attempts on the **CCBA practice tests**, and gradually build your confidence. Rigorous practice made many aspirants successful and made their journey easy towards grabbing the IIBA Certification of Capability in Business Analysis (CCBA).

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