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APMP CAPTURE PRACTITIONER CERTIFICATION QUESTIONS & ANSWERS

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CAP APMP

APMP Capture Practitioner-Level Certification (CAP APMP)

80 Questions Exam - 50% Cut Score - Duration of 150 minutes

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Discover More about the CAP APMP Certification

Are you interested in passing the APMP CAP APMP exam? First discover, who benefits from the CAP APMP certification. The CAP APMP is suitable for a candidate if he wants to learn about Capture. Passing the CAP APMP exam earns you the APMP Capture Practitioner-Level Certification (CAP APMP) title.

While preparing for the CAP APMP exam, many candidates struggle to get the necessary materials. But do not worry; your struggling days are over. The CAP APMP PDF contains some of the most valuable preparation tips and the details and instant access to useful CAP APMP Study materials just at one click.

APMP CAP APMP Capture Practitioner Certification Details:

Exam Name	APMP Capture Practitioner-Level Certification
Exam Code	CAP APMP
Exam Fee	APMP Members: \$425
Exam Duration	150 Minutes
Number of Questions	80
Passing Score	50%
Format	Multiple Choice Questions
Schedule Exam	APM Group website
Sample Questions	APMP Capture Practitioner Exam Sample Questions and Answers
Practice Exam	APMP Capture Practitioner-Level Certification (CAP APMP) Practice Test

CAP APMP Syllabus:

Topic	Details
Opportunity	- Demonstrate knowledge of an opportunity capture plan
Capture Planning	discipline to capture new business more efficiently
and Scheduling	- Develop structured opportunity capture plans that include



Topic	Details
	external analysis, internal analysis, strategy development, and
	execution and monitoring
	- Use an appropriate medium to develop; review, share, and
	update opportunity capture plans
	- Maintain an opportunity capture process that is dynamic,
	flexible, interactive and current
	- Plan regular decision gate reviews to determine whether to
	advance the opportunity capture to the next phase or end the
	pursuit
	- Schedule reviews to improve the opportunity capture plan,
	strategy, proposal, or lessons learned
	- Use the opportunity capture plan outputs to begin the proposal
	planning process
	- Demonstrate knowledge of an opportunity capture plan
	discipline to capture new business more efficiently
	- Create, align and adapt the opportunity capture schedule to
	match, the customers actions, the organization's business
	development process, the resources available, and the selling
	environment
	- Identify and commit the right people to the Opportunity
	capture team
	- Engage senior leadership to commit the required resources
	- Train the Opportunity capture team in the process that will be
	followed
Opportunity	- Arrange and manage the kick-off meeting to start the
capture team	Opportunity capture process
selection and	- Assign, SMART objectives, and completion dates to named
management	individuals within the opportunity capture team, providing clear
	reporting expectations
	- Engage senior management keeping them informed and
	involved
	- Use objective measures to evaluate opportunity capture
	success
Review	- Define the organization's process phases, gate milestones, and
Management	review points to support a specific capture



Topic	Details
	- Use the Opportunity Capture Plan Review to review the
	Opportunity Capture Plan and validate the win strategy
	- Use a Competitor Strategy Review to anticipate competitors'
	likely strategies and solutions and update the win strategy
	- Use the Proposal Strategy or Content Plan Review to validate
	that the opportunity capture plan outputs have been
	successfully transferred to proposal strategy and verify compliance
	- Use the Final Document Review to evaluate the proposal for
	customer focus, completeness and clear communication of the win strategy and solution
	- Use the Business Case or Senior Management Review to
	confirm the offer entails acceptable profit and risk
	- Use the Lessons Learned Review to determine how the
	process, strategies, and talent can be improved
	- Use a consistent process for each review
	- Communicate clear review assignments, balancing each
	reviewer's workload
	- Select appropriate reviewers for each review task
	- Apply appropriate opportunity capture processes to customers
	different buying patterns
	- Define and articulate benefits that map to customer issues
Customer focused	throughout the buying cycle
opportunity capture	- Use the Lessons Learned Review to determine how the
skills	process, strategies, and talent can be improved
	- Test the potential solution with the customer early and often
	- Develop a logical business case that supports the customer in
	making logical buying recommendations
	- Manage decision gates at process milestones
	- Develop and communicate the required inputs and written
Gate Decision	outputs for each decision gate including securing adequate
Management	funding and resources when advancing
	- Engage the appropriate decision-makers and significant
	contributors for the decision gate
	- Provide objective reasoning to end opportunity capture activity



Topic	Details
	if the decision gate information lacks clarity and / or if the
	opportunity capture team does not know if, how, where, or
	when the information can be obtained
	- Update the opportunity capture plan and ensure gate decision
	packages are archived with lessons learned
	- Engage Senior Managers to appoint the program manager
	immediately after the Pursuit Gate Review
	- Develop the opportunity capture strategy collaboratively with
	the Program Manager
	- Coach the program Manager to lead or support the
	development of the solution performance work statements,
	make/buy and work share plans, work breakdown structure,
	program plan, transition plan, program schedules, costing, and
	price-to-win analysis
Engaging Duogram	- Coach the Program Manager to develop a baseline solution
Engaging Program	presentation for the proposal kick-off meeting
Support	- Coach the Program Manager to ensure that the solution is
	continually aligned with the evolving strategy
	- Prepare, or, delegate the preparation of, detailed, transition
	and internal program management plans
	- Use the Opportunity capture Schedule to impose the solution
	freeze
	- Coach the program manager for the final presentation
	- Formally transition program responsibility from the
	Opportunity capture manager to the program manager upon
	contract award
	- Work with the Bid Manager to prepare detailed proposal
	budget
	- Extend the opportunity capture strategy into the proposal
Engaging Bid	strategy and conduct Opportunity Strategy Review
	- Integrate proposal support, program management,
support	engineering, and key teaming partners in proposal planning,
	solution development, work share, WBS development, and
	price-to-win (PTW) activities
	- Influence the selection of the best proposal team members



Topic	Details
	- Provide support during the proposal kick-off meeting
	- Define and manage contacts with the customer, including
	bidder's conferences, site visits, and questions regarding
	solicitation documents
	- Analyze the final bid request and lead the Bid Validation gate
	decision
	- Lead, guide, or contribute to post bid submittal interactions
	with the customer, including questions, clarifications, contract
	negotiations, proposal debrief, and program start-up
	- Work with sales to ensure the development of key elements of
Dunfting the	the Executive Summary
Drafting the	- Use the draft Executive Summary as a briefing tool
Executive Summary	- Engage Senior Managers to review the draft Executive
	Summary
	- Analyze the options for any price-capability trade-off and
	pricing alternatives
	- Analyze the customer's budget, funding profile, and acceptable
	price range
	- Analyze and estimate the lowest-cost, acceptably compliant
	solution
	- Analyze and estimate the capability-satisfied solution
Drice to Win	- Analyze and estimate the value-driven solution
Price to Win	- Use analyses and estimation results to determine the Price-to-
	Win
	- Prepare, review and implement a win strategy that integrates
	solution and Price to Win
	- Differentiate and communicate cost, price and value
	- Develop should-costs early
	- Develop objective evidence and rationale to minimize
	negotiated price reductions that may be requested
	- Distinguish and apply 'strategy' at different phases of the
	business development process
Strategy	- Analyze the customer, the competitor and the organization
	capability using standard, universally understood, integrated
	and accepted tools



Topic	Details
	- Define a specific sales Opportunity Capture objective after the
	pursuit decision to better focus on that unique opportunity
	capture
	- Identify the customers buyers, and list their individual issues
	- Use consistent tools to arrive at a competitive solution that is
	aligned with the customer's issues and requirements
	- Develop a Bidder Comparison Chart to analyze how the
	customer organization perceives the organization versus the
	competitors in relation to key issues
	- Develop specific strategy statements that define specific
	actions, and show both what will be done and how it will be
	implemented
	- Develop specific value propositions for each customer
	stakeholder for the opportunity capture
	- Create a price to win strategy to drive the solution
	development
	- Use trade-offs to validate the opportunity capture approach
	and ghost the competition
	- Implement and manage the strategy action plans
	- Identify teaming partners early in the opportunity capture
	process
	- Develop selection criteria for teaming using the Bidders
	Comparison Chart to analyze potential teaming combinations
Teaming	- Negotiate a common vision as the basis for teaming and agree
i cuming	the written teaming agreement
	- Consult with customers and consider their preferences in team
	formation
	- Define each teaming partner's work share in a Work
	Breakdown Structure (WBS)
	- Prepare a presentation schedule that includes all the activities
Presentations and	required to develop messages,; prepare materials, rehearse and
Persuasive	select a venue etc
Communications	- Develop slides that are audience focused and compliment
	verbal messages rather than duplicate
	- Structure a presentation so that the key points are persuasive,



Topic	Details
	memorable and to which the customer can instantly relate
	- Create visuals that are appealing to the audience
	- Competently edit own and other's visuals to transform
	effectiveness
	- Use slide animations effectively to enhance delivery and aid
	communication
	- Develop accompanying handouts that enhance the audience
	experience and compliment the key messages
	- Give constructive feedback to improve the quality of the
	presentation materials and performance of others
	- Lead discussions to pre-empt and remove objections using
	appropriate techniques (objection handling)
	- Lead the development of a negotiation strategy early
	- Research and use data from a range of sources to make robust
	fact-based decisions; make available choices clear and simple to
	stakeholders
	- Lead activity to prepare your negotiating range, and expected
	customer negotiation range.
	- Lead and manage buy-in and agreement on negotiation range
	with internal stakeholders prior to and during negotiations
Negotiation	- Lead the activity to decide the opening position and the
Negotiation	options that can be offered
	- Lead the negotiation team effectively; ensure each member is
	fully prepared for the negotiation; consistently secure positive
	outcome from the negotiation
	- Understand customer stakeholder's positions and bargaining
	power within negotiations
	- Adjust personal positions and style quickly if circumstances
	change favorably and unfavorably; win concessions without
	damaging stakeholder relationship
	- Interpret messages and give an appropriate response
	- Adapt to a variety of situations needs, and desired benefits
Self Leadership	and develop positioning approaches that leverage supportive
	factors and overcome/minimize barriers
	- Ensure that others buy in to teams' missions, goals, agenda,



Topic	Details
	tone, policy
	- Implement decisions/initiate action within a reasonable time
	- Enforce consequences and take action for poor performance
	- Adopt appropriate leadership style: responsible, ethical,
	accountable and decisive, balancing performance focus with
	people focus
	- Plan and adopt a flexible approach with others based on an
	understanding of their view point
	- Identify and understand issues and opportunities and the
	resulting decisions and have the ability to effectively delegate
	the implementation of the required activities and responsibilities
	- Implement decisions/initiate action within a reasonable time
	- Include others in the decision making process, make the most
	appropriate decisions, and ensure buy in and understanding of
	those decisions.
	- Allocate decision making authority and/or task responsibility
	appropriately to maximize organization and individual
	effectiveness.
	- Read and use verbal and non-verbal cues to build rapport,
	correctly interpret messages and give the appropriate response
	- Ensure understanding and respect for cultural beliefs, language
Leading Others	and values of others; avoids ethnocentrism and displays
	behaviors commensurate with that understanding
	- Compellingly articulate concepts/ideas, complex
	situations/problems clearly, simply and in a manner that gains
	support/buy-in
	- Objectively and continuously assess that team members have
	the right competencies
	- Objectively and continuously assess that team members have
	the right competencies
	- Form and lead complex teams (multi-cultural, multi- national,
	multi-time zone) across the organization and externally
	- Use an in-depth understanding of group interactions to achieve
	the desired outcome
	- Demonstrate expertise at conflict resolution, using a wide



Topic	Details
	range of formal and informal techniques
	- Adapt to rapid/last minute changes in circumstances
	- Adapt an approach to satisfy customers in a manner that
	builds effective relationships check also
	- Communicate compellingly and concisely at the most senior
	levels, building "behind-the-scenes" support for ideas
Internal and	- Recognize and/or use ongoing power and political relationships
external	within the organization (alliances, rivalries) with a clear sense of
stakeholder	organizational impact
management	- Build productive relationships with stakeholders at senior
	levels based on mutual trust and respect
	- Demonstrate effective influencing and negotiating skills at the
	most senior political levels to achieve sustainable long- term
	winwin-win (customer-supplier-system) outcomes

Broaden Your Knowledge with APMP CAP APMP Sample Questions:

Question: 1

Why is selecting the right people for an opportunity capture team critical to success?

- a) It ensures that only senior executives make key decisions
- b) It helps align skills and expertise with capture strategy needs
- c) It minimizes the involvement of other departments
- d) It reduces the need for collaboration with external stakeholders

Answer: b

Question: 2

What actions help address risks related to customer engagement?

(Select all that apply)

- a) Maintaining regular communication with key decision-makers
- b) Seeking clarification on unclear customer requirements
- c) Assuming that a lack of customer engagement means disinterest
- d) Adjusting capture strategies based on customer feedback

Answer: a, b, d



Question: 3

How can a capture team improve customer engagement throughout the opportunity lifecycle?

- a) By maintaining regular communication and providing updates
- b) By limiting contact until the proposal submission phase
- c) By only engaging the customer when issues arise
- d) By focusing solely on contract negotiation

Answer: a

Question: 4

Scenario: A bid support team member notices that the proposal does not fully comply with a key RFP requirement. The deadline is approaching. What should they do?

- a) Make an unapproved last-minute adjustment to the proposal
- b) Submit the proposal as-is and hope for leniency from the customer
- c) Ignore the compliance issue to avoid delaying submission
- d) Escalate the issue to the capture manager and suggest corrections

Answer: d

Question: 5

How can program support teams contribute to shaping the solution for an opportunity?

- a) By working independently from the capture team
- b) By focusing only on cost reduction without considering value
- c) By ensuring alignment with customer needs and feasibility of execution
- d) By overriding the capture team's strategic decisions

Answer: c

Question: 6

Which factor should be prioritized when setting SMART objectives for opportunity capture team members?

- a) Aligning objectives with the capture strategy and timelines
- b) Making objectives broad and general to allow flexibility
- c) Setting objectives that are only measurable internally
- d) Focusing solely on individual performance metrics

Answer: a



Question: 7

At what stage should bid support be engaged in the capture process?

- a) As early as possible to align with strategy and execution
- b) Only after the first draft of the proposal is completed
- c) Once the capture team finalizes the pricing strategy
- d) Only in the final review before submission

Answer: a

Question: 8

Scenario: During the competitive analysis phase, the team discovers that a rival company has strong technical expertise but weaker customer service. How should this insight be leveraged?

- a) Focus only on legal compliance rather than customer engagement
- b) Lower pricing drastically to make up for any perceived technical disadvantage
- c) Ignore the competitor's weakness and focus only on technical capabilities
- d) Emphasize superior customer support and relationship management in the proposal

Answer: d

Question: 9

Who are the key decision-makers involved in a gate review process?

- a) External vendors
- b) Senior leadership, capture managers, and business development teams
- c) The finance team only
- d) The sales team only

Answer: b

Question: 10

When should program support be engaged in the opportunity capture process?

- a) Only when risks are identified
- b) After contract negotiation begins
- c) Only after the proposal is submitted
- d) At the earliest stages to provide insights and refine strategies

Answer: d



Avail the Study Guide to Pass APMP CAP APMP Capture Practitioner Exam:

- Find out about the CAP APMP syllabus topics. Visiting the official site
 offers an idea about the exam structure and other important study
 resources. Going through the syllabus topics help to plan the exam in
 an organized manner.
- Once you are done exploring the <u>CAP APMP syllabus</u>, it is time to plan for studying and covering the syllabus topics from the core. Chalk out the best plan for yourself to cover each part of the syllabus in a hasslefree manner.
- A study schedule helps you to stay calm throughout your exam preparation. It should contain your materials and thoughts like study hours, number of topics for daily studying mentioned on it. The best bet to clear the exam is to follow your schedule rigorously.
- The candidate should not miss out on the scope to learn from the CAP APMP training. Joining the APMP provided training for CAP APMP exam helps a candidate to strengthen his practical knowledge base from the certification.
- Learning about the probable questions and gaining knowledge regarding the exam structure helps a lot. Go through the <u>CAP APMP</u> <u>sample questions</u> and boost your knowledge
- Make yourself a pro through online practicing the syllabus topics. CAP
 APMP practice tests would guide you on your strengths and
 weaknesses regarding the syllabus topics. Through rigorous practicing,
 you can improve the weaker sections too. Learn well about time
 management during exam and become confident gradually with practice
 tests.

Career Benefits:

Passing the CAP APMP exam, helps a candidate to prosper highly in his career. Having the certification on the resume adds to the candidate's benefit and helps to get the best opportunities.



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